## UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

#### FORM 8-K

## CURRENT REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Date of Report (Date of Earliest Event Reported): August 7, 2018

Commission file number 1-10948

### OFFICE DEPOT, INC.

(Exact name of registrant as specified in its charter)

Delaware (State or other jurisdiction of incorporation or organization) 59-2663954 (I.R.S. Employer Identification No.)

6600 North Military Trail, Boca Raton, FL (Address of principal executive offices)

33496 (Zip Code)

 $(561)\ 438\text{-}4800$  (Registrant's telephone number, including area code)

Former name or former address, if changed since last report: N/A

|     | ck the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the wing provisions:  |  |  |  |  |  |  |
|-----|--|--|--|--|--|--|--|
|     | Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)  |  |  |  |  |  |  |
|     | Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)   |  |  |  |  |  |  |
|     | Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))   |  |  |  |  |  |  |
|     | Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))   |  |  |  |  |  |  |
|     | cate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§ 230.405 of this ter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§ 240.12b-2 of this chapter).                 |  |  |  |  |  |  |
| Eme | rging growth company $\Box$  |  |  |  |  |  |  |
|     | f an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any ew or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. |  |  |  |  |  |  |

#### ITEM 2.02. RESULTS OF OPERATIONS AND FINANCIAL CONDITION

Office Depot, Inc. (the "Company") issued an earnings release on August 7, 2018, announcing its financial results for the second quarter ended June 30, 2018. A copy of the earnings release is furnished as Exhibit 99.1 to this Current Report.

#### ITEM 7.01. REGULATION OF FD DISCLOSURE

On August 7, 2018, the Company announced that its Board of Directors (the "Board") has declared a quarterly cash dividend on the Company's common stock of \$0.025 per share, payable on September 14, 2018, to shareholders of record at the close of business on August 24, 2018. The Company's August 7, 2018 press release announcing the declaration of the dividend, a copy of which is attached hereto as Exhibit 99.2, is incorporated herein by reference.

The information furnished in Items 2.02 and 7.01 of this Current Report on Form 8-K, including Exhibits 99.1 and 99.2, shall not be deemed to be "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or otherwise subject to the liability of that section, and shall not be incorporated by reference into any registration statement or other document filed under the Securities Act of 1933, as amended, or the Exchange Act, except as shall be expressly set forth by specific reference in such filing.

#### ITEM 9.01. FINANCIAL STATEMENTS AND EXHIBITS

Exhibit 99.1 <u>Earnings release of Office Depot, Inc., dated August 7, 2018.</u>

Exhibit 99.2 <u>Press release of Office Depot, Inc., dated August 7, 2018.</u>

#### **SIGNATURE**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

OFFICE DEPOT, INC.

Date: August 7, 2018

/s/ N. David Bleisch

N. David Bleisch Executive Vice President, Chief Legal Officer & Corporate Secretary

# Office DEPOT. OfficeMax NEWS RELEASE

#### **CONTACTS:**

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#### Office Depot Announces Second Quarter 2018 Results

Q2 2018 Reported Sales Increase of 11% to \$2.6 Billion

Sales Increase of 4% in Business Solutions Division (BSD)

Improving Trends in Retail Division with Q2 2018 Comparable Sales Down 2%

Services Revenue Increases to 16% of Total Sales

Q2 2018 Operating Income of \$48 Million versus \$41 Million in Prior Year

Re-Initiated Share Repurchase Program

**Boca Raton, Fla., August 7, 2018** — Office Depot, Inc. ("Office Depot," or the "Company") (NASDAQ: ODP), a leading omni-channel provider of business services and supplies, products and technology solutions, today announced results for the second quarter ended June 30, 2018.

| Consolidated (in millions, except per share amounts)                       | 2   | Q18   | 2  | 2Q17  | Y  | TD18  | Y   | TD17  |
|--|-----|-------|----|-------|----|-------|-----|-------|
| Selected GAAP measures:  | _   |       |    |       |    |       |     |       |
| Sales  | \$2 | 2,628 | \$ | 2,363 | \$ | 5,458 | \$! | 5,039 |
| Sales change from prior year period  |     | 11%   |    |       |    | 8%    |     |       |
| Operating income   | \$  | 48    | \$ | 41    | \$ | 125   | \$  | 165   |
| Operating income margin  |     | 1.8%  |    | 1.7%  |    | 2.3%  |     | 3.3%  |
| Net income from continuing operations                                      | \$  | 19    | \$ | 21    | \$ | 52    | \$  | 95    |
| Earnings per share from continuing operations                              | \$  | 0.03  | \$ | 0.04  | \$ | 0.09  | \$  | 0.18  |
| Operating Cash Flow (1)  | \$  | 44    | \$ | 27    | \$ | 251   | \$  | 115   |
| Selected Non-GAAP measures: (2)  |     |       |    |       |    |       |     |       |
| Adjusted EBITDA  | \$  | 115   | \$ | 104   | \$ | 260   | \$  | 296   |
| Adjusted operating income  | \$  | 63    | \$ | 63    | \$ | 156   | \$  | 212   |
| Adjusted operating income margin   |     | 2.4%  |    | 2.7%  |    | 2.9%  |     | 4.2%  |
| Adjusted net income from continuing operations                             | \$  | 30    | \$ | 34    | \$ | 75    | \$  | 122   |
| Adjusted net earnings per share from continuing operations (most dilutive) | \$  | 0.05  | \$ | 0.06  | \$ | 0.13  | \$  | 0.23  |
| Free Cash Flow (1) (3)   | \$  | 7     | \$ | 2     | \$ | 177   | \$  | 60    |
|  |     |       |    |       |    |       |     |       |

<sup>(1)</sup> Both Operating Cash Flow and Free Cash Flow are for continuing operations.

- (2) Adjusted results represent non-GAAP measures and exclude charges or credits not indicative of core operations and the tax effect of these items, which may include but not be limited to merger integration, restructuring, acquisition costs, asset impairments and executive transition costs. Reconciliations from GAAP to non-GAAP financial measures can be found in this release as well as on the Investor Relations website at investor.officedepot.com.
- (3) As used throughout this release, Free Cash Flow is defined as cash flows from operating activities of continuing operations less capital expenditures. Free cash flow is a non-GAAP measure.

"I am extremely pleased with our performance in the second quarter as the execution of our strategy is driving improved sales trends across all three of our operating divisions," said Gerry Smith, chief executive officer of Office Depot. "Sales in the Business Solutions Division were up an impressive 4% in the quarter driven by our acquisition strategy and growth in the adjacency categories beyond office products. I'm also encouraged by the early success of our initiatives to increase services, which now represent 16% of total sales. In addition to the sales performance, our efficiency and cost control initiatives allowed us to deliver an increase in year-over-year operating income and cash flow for the Company in the quarter. I'm confident that we have the right strategy in place to grow the business long term and we have assembled a talented and dedicated team that is focused on driving continued execution across the enterprise."

#### **Consolidated Results**

#### Reported (GAAP) Results

Total reported sales for the second quarter of 2018 were \$2.6 billion compared to \$2.4 billion in the second quarter of 2017, an increase of 11%. Product sales in the second quarter were up 1%, while service revenues grew 120%, driven primarily by the revenues contributed by the CompuCom acquisition. On a consolidated basis, services represent approximately 16% of total Company sales. Service revenue excluding CompuCom grew 8% in the second quarter, due to the Company's strategic efforts to grow overall business services revenue.

| Sales Breakdown (in millions) | 2Q18                | 2Q17           | YTD18          | YTD17   |
|-------------------------------|---------------------|----------------|----------------|---------|
| Product sales                 | \$2,19 <del>6</del> | <b>\$2,167</b> | <b>\$4,619</b> | \$4,627 |
| Sales change from prior year  | 1.3%                |                | (0.2)%         |         |
| Service revenues              | \$ 432              | <b>\$ 196</b>  | \$ 839         | \$ 412  |
| Sales change from prior year  | 120.4%              |                | 103.6%         |         |
| Total sales                   | \$2,628             | \$2,363        | <b>\$5,458</b> | \$5,039 |

In the second quarter of 2018, Office Depot reported operating income of \$48 million and net income from continuing operations was \$19 million, or \$0.03 per share, compared to operating income of \$41 million, net income from continuing operations of \$21 million and \$0.04 per share in the second quarter of 2017.

For the first half of 2018, Office Depot reported operating income of \$125 million compared to an operating income of \$165 million in the first half of 2017. Net income from continuing operations for the first half of 2018 was \$52 million, or \$0.09 per share, compared to net income from continuing operations of \$95 million, or \$0.18 per share, in the first half of 2017. The year-over-year decrease was due to lower gross margins from store and supply chain cost deleverage, as well as higher selling, general and administrative expenses experienced primarily in the first quarter of 2018.

#### Adjusted (non-GAAP) Results (2)

Adjusted results for the second quarter of 2018 exclude charges and credits totaling \$15 million, which were comprised of \$12 million in merger, acquisition and integration-related expenses and \$3 million in restructuring and other charges, as well as the after-tax impact of these items.

- Second quarter 2018 adjusted operating income was \$63 million compared to an adjusted operating income of \$63 million in the second quarter of 2017. These amounts include a negative impact for the recent change in pension accounting standards of \$2 million in the second quarter of 2018 and \$5 million in the second quarter of 2017.
- Second quarter 2018 adjusted net income from continuing operations was \$30 million, or \$0.05 per diluted share, compared to an adjusted net income from continuing operations of \$34 million, or \$0.06 per diluted share, in the second quarter of 2017.

For the first half of 2018, adjusted operating income was \$156 million compared to an adjusted operating income of \$212 million in the first half of 2017. Adjusted net income from continuing operations for the first half of 2018 was \$75 million, or \$0.13 per share, compared to adjusted net income from continuing operations of \$122 million, or \$0.23 per share, in the first half of 2017. The year-over-year decrease was due to lower gross margins from store and supply chain cost deleverage, as well as higher selling, general and administrative expenses experienced primarily in the first quarter of 2018.

(2) Adjusted results represent non-GAAP measures and exclude charges or credits not indicative of core operations and the tax effect of these items, which may include but not be limited to merger integration, restructuring, acquisition costs, asset impairments and executive transition costs. Reconciliations from GAAP to non-GAAP financial measures can be found in this release as well as on the Investor Relations website at investor.officedepot.com.

#### **Second Quarter Division Results**

#### **Business Solutions Division**

Business Solutions Division reported sales were \$1.3 billion in the second quarter of 2018, up 4% compared to the second quarter of 2017. The year-over-year increase reflects the impact of acquisitions and eCommerce growth. Without the impact of acquisitions, sales were approximately flat with the prior year. This is a sequential quarterly improvement of approximately 300 basis points compared to the first quarter of 2018. The sequential improvement was primarily driven by growth in core supplies and services. Product sales in the second quarter increased 3%, while services revenue increased 15% compared to the prior year period.

| Business Solutions Division (in millions) | 2Q18           | 2Q17           | YTD18          | YTD17   |
|---|----------------|----------------|----------------|---------|
| Sales                                     | <b>\$1,298</b> | <b>\$1,248</b> | <b>\$2,626</b> | \$2,563 |
| Sales change from prior year              | 4%             |                | 2%             |         |
| Division operating income                 | \$ 67          | \$ 64          | \$ 122         | \$ 122  |
| Division operating income margin          | 5.2%           | 5.1%           | 4.6%           | 4.8%    |

Business Solutions Division operating income was \$67 million in the second quarter of 2018 compared to \$64 million in the second quarter of 2017. The increase in operating income versus the prior year was primarily driven by higher sales volumes as well as the benefit of cost reduction initiatives.

#### Retail Division

Retail Division reported sales were \$1.1 billion in the second quarter of 2018, down 5% versus the prior year period. Planned store closures and an approximately \$10 million negative impact to revenue resulting from the adoption of the new revenue recognition standard contributed to the decline. Product sales in the second quarter declined 7%, while services revenue increased 12% compared to the prior year period, excluding the revenue recognition impact. Comparable sales declined 2% versus the prior year, primarily driven by fewer transactions and lower average order values. This is a sequential quarterly improvement of approximately 200 basis points compared to the first quarter of 2018.

| Retail Division (in millions)                 | 2Q18           | 2Q17           | YTD18   | YTD17   |
|---|----------------|----------------|---------|---------|
| Sales   | <b>\$1,053</b> | <b>\$1,111</b> | \$2,297 | \$2,469 |
| Comparable store sales change from prior year | (2)%           |                | (4)%    |         |
| Division operating income                     | \$ 22          | \$ 20          | \$ 94   | \$ 132  |
| Division operating income margin              | 2.1%           | 1.8%           | 4.1%    | 5.3%    |

Retail Division operating income was \$22 million in the second quarter of 2018, compared to \$20 million in the second quarter of 2017. The increase in operating income versus the prior year was primarily due to the positive impact of ongoing efficiency and cost reduction initiatives.

During the second quarter of 2018, the Company closed 2 stores and ended the quarter with a total of 1,374 stores in the Retail Division.

#### CompuCom Division

CompuCom Division results are only included in total Company results for the second quarter of 2018, as this business was not part of Office Depot in the prior year period. However, unaudited adjusted historical results for the second quarter of 2017 have been presented for reference. Accordingly, CompuCom Division reported sales were \$277 million in the second quarter of 2018, up 3% versus sales of \$269 million in the prior year historical period, with increases in both product and services revenue.

|                                  |              | 2Q17           |              | Y     | TD17       |
|----------------------------------|--------------|----------------|--------------|-------|------------|
| CompuCom Division (in millions)  | 2Q18         | Historical (4) | YTD18        | Histo | orical (4) |
| Sales                            | <u>\$277</u> | \$ 269         | \$ 535       | \$    | 529        |
| Sales change from prior year     | 3%           |                | 1.1%         |       |            |
| Division operating income        | \$ 6         | <b>\$</b> 16   | <b>\$ 12</b> | \$    | 22         |
| Division operating income margin | 2.2%         | 5.9%           | 6 2.2%       |       | 4.2%       |

CompuCom Division operating income was \$6 million in the second quarter of 2018 versus historical operating income of \$16 million in the second quarter of 2017. Operating income was down versus the prior year primarily due to a lower gross margin on product sales mix, expenses associated with new account acquisition, investment expenses to support growth initiatives, and incremental depreciation, amortization and acquisition-related expenses, partially offset by cost reductions and efficiencies.

(4) The CompuCom unaudited adjusted historical results for the second quarter of 2017 reflect information prepared prior to our acquisition and have not been subject to audit or the Company's internal control processes. Results have been adjusted for historical restructuring and acquisition costs and have been presented for reference purposes only. The results for 2017 may not be comparable to current year results nor indicative of the results of future operations of the CompuCom Division or the results that would have been attained had the acquisition been completed on January 1, 2017.

#### **Corporate and Other**

Corporate includes support staff services and certain other expenses that are not allocated to the Company's operating divisions. Unallocated expenses increased to \$33 million in the second quarter of 2018 compared to \$21 million in the second quarter of 2017 primarily due to costs associated with growth initiatives and compensation expenses.

The Company's "Other" segment, which contains the retained sourcing and trading operations in Asia and the elimination of intersegment revenues, had no material contribution to sales or operating income in the second quarter of 2018.

As previously announced, during the second quarter Office Depot successfully completed the sale of its business in New Zealand on May 4, 2018. Sale of the combined Australia and New Zealand businesses provided approximately \$115 million of incremental cash into continuing operations in fiscal 2018.

#### **Balance Sheet and Cash Flow**

As of June 30, 2018, Office Depot had total available liquidity of \$1.7 billion consisting of \$0.7 billion in cash and cash equivalents and \$1.0 billion available under the Amended and Restated Credit Agreement. Total debt was \$1.0 billion, excluding \$765 million of non-recourse debt related to the credit-enhanced timber installment notes.

For the second quarter of 2018, cash provided by operating activities of continuing operations was \$44 million, including the impact of \$7 million in OfficeMax merger—related costs, \$5 million in acquisition and integration-related costs and \$3 million in restructuring costs, compared to \$27 million in the second quarter of the prior year. Capital expenditures in the quarter were \$37 million. Accordingly, Free Cash Flow of continuing operations was \$7 million in the second quarter of 2018. For the first half of 2018, cash provided by operating activities was \$251 million with \$74 million of capital expenditures for Free Cash Flow of continuing operations of \$177 million.

During the second quarter of 2018, the Company paid a quarterly cash dividend of \$0.025 per share on June 15, 2018 for approximately \$14 million and made a \$19 million scheduled debt repayment on the 2022 Term Loan. In addition, Office Depot repurchased approximately 3 million shares at a total cost of \$8 million in the second quarter of 2018.

#### Outlook (5)

"I am encouraged by the momentum we are seeing across all of our businesses and the success we are realizing in generating working capital improvements. Our strategic growth initiatives continue to gain traction, which underlies my confidence in achieving our most recent full-year outlook, which we provided last quarter," said Gerry Smith.

| Full-Year Outlook (5)     | FY 2018          |
|---------------------------|------------------|
| Sales                     | ~ \$10.8 billion |
| Adjusted Operating Income | ~ \$360 million  |
| Free Cash Flow            | ~ \$350 million  |

(5) The Company's outlook for 2018 included in this release is for continuing operations only and includes non-GAAP measures, such as adjusted operating income, which excludes charges or credits not indicative of core operations, which may include but not be limited to merger integration expenses, restructuring charges, acquisition-related costs, executive transition costs, asset impairments and other significant items that currently cannot be predicted. The exact amount of these charges or credits are not currently determinable, but may be significant. Accordingly, the Company is unable to provide equivalent reconciliations from GAAP to non-GAAP for these financial measures.

#### **About Office Depot, Inc.**

Office Depot, Inc. (NASDAQ:ODP) is a leading provider of business services and supplies, products and technology solutions through its fully integrated omni-channel platform of approximately 1,400 stores, online presence, and dedicated sales professionals and technicians to small, medium and enterprise businesses. Through its banner brands Office Depot®, OfficeMax®, CompuCom® and Grand&Toy®, the Company offers its customers the tools and resources they need to focus on their passion of starting, growing and running their business. For more information, visit news.officedepot.com and follow @officedepot on Facebook, Twitter and Instagram.

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#### FORWARD LOOKING STATEMENTS

This communication may contain forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. These statements or disclosures may discuss goals, intentions and expectations as to future trends, plans, events, results of operations, cash flow or financial condition, or state other information relating to, among other things, Office Depot, based on current beliefs and assumptions made by, and information currently available to, management. Forward-looking statements generally will be accompanied by words such as "anticipate," "believe," "plan," "could," "estimate," "expect," "forecast," "guidance," "outlook," "intend," "may," "possible," "potential," "predict," "project," "propose" or other similar words, phrases or expressions, or other variations of such words. These forward-looking statements are subject to various risks and uncertainties, many of which are outside of Office Depot's control. There can be no assurances that Office Depot will realize these expectations or that these beliefs will prove correct, and therefore investors and stockholders should not place undue reliance on such statements.

Factors that could cause actual results to differ materially from those in the forward-looking statements include, among other things, the risk that Office Depot is unable to transform the business into a service-driven company or that such a strategy will result in the benefits anticipated; the risk that Office Depot may not be able to realize the anticipated benefits of the CompuCom transaction due to unforeseen liabilities, future capital expenditures, expenses, indebtedness and the unanticipated loss of key customers or the inability to achieve expected revenues, synergies, cost savings or financial performance; impact of weather events on Office Depot's business; unanticipated changes in the markets for Office Depot's business segments; the inability to realize expected benefits from the disposition of the international operations; fluctuations in currency exchange rates, unanticipated downturns in business relationships with customers or terms with the Company's suppliers; competitive pressures on Office Depot's sales and pricing; increases in the cost of material, energy and other production costs, or unexpected costs that cannot be recouped in product pricing; the introduction of competing technology products and services; unexpected technical or marketing difficulties; unexpected claims, charges, litigation, dispute resolutions or settlement expenses; new laws, tariffs and governmental regulations. The foregoing list of factors is not exhaustive. Investors and stockholders should carefully consider the foregoing factors and the other risks and uncertainties described in Office Depot's Annual Report on Form 10-K and Quarterly Reports on Form 10-Q filed with the U.S. Securities and Exchange Commission. Office Depot does not assume any obligation to update or revise any forward-looking statements.

## OFFICE DEPOT, INC. CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS (In millions, except per share amounts) (Unaudited)

|   | 13 Week          |                 | 26 Week          |                 |
|---|------------------|-----------------|------------------|-----------------|
|   | June 30,<br>2018 | July 1,<br>2017 | June 30,<br>2018 | July 1,<br>2017 |
| Sales:  |                  |                 |                  |                 |
| Product   | \$2,196          | \$2,167         | \$4,619          | \$4,627         |
| Services  | 432              | 196             | 839              | 412             |
| Total Sales   | 2,628            | 2,363           | 5,458            | 5,039           |
| Cost of goods sold and occupancy costs:               |                  |                 |                  |                 |
| Product   | 1,737            | 1,707           | 3,628            | 3,585           |
| Services  | 295              | 111             | 567              | 234             |
| Total Cost of goods sold and occupancy costs          | 2,032            | 1,818           | 4,195            | 3,819           |
| Gross profit  | 596              | 545             | 1,263            | 1,220           |
| Selling, general and administrative expenses          | 534              | 483             | 1,107            | 1,014           |
| Asset impairments                                     | _                | 1               | _                | 1               |
| Merger and restructuring expenses, net                | 14               | 20              | 31               | 40              |
| Operating income                                      | 48               | 41              | 125              | 165             |
| Other income (expense):                               |                  |                 |                  |                 |
| Interest income                                       | 6                | 6               | 12               | 12              |
| Interest expense                                      | (31)             | (14)            | (60)             | (27)            |
| Other income, net                                     | 5                | 2               | 6                | 6               |
| Income from continuing operations before income taxes | 28               | 35              | 83               | 156             |
| Income tax expense                                    | 9                | 14              | 31               | 61              |
| Net income from continuing operations                 | 19               | 21              | 52               | 95              |
| Discontinued operations, net of tax                   | (3)              | 3               | 5                | 45              |
| Net income  | \$ 16            | \$ 24           | \$ 57            | \$ 140          |
| Basic earnings (loss) per share                       |                  |                 |                  |                 |
| Continuing operations                                 | \$ 0.03          | \$ 0.04         | \$ 0.09          | \$ 0.18         |
| Discontinued operations                               | _                | 0.01            | 0.01             | 0.09            |
| Net earnings per share                                | \$ 0.03          | \$ 0.05         | \$ 0.10          | \$ 0.27         |
| Diluted earnings (loss) per share                     |                  |                 |                  |                 |
| Continuing operations                                 | \$ 0.03          | \$ 0.04         | \$ 0.09          | \$ 0.18         |
| Discontinued operations                               | _                | 0.01            | 0.01             | 0.08            |
| Net diluted earnings per share                        | \$ 0.03          | \$ 0.05         | \$ 0.10          | \$ 0.26         |
| Dividends per common share                            | \$0.025          | \$0.025         | \$0.050          | \$0.050         |

## OFFICE DEPOT, INC. CONDENSED CONSOLIDATED BALANCE SHEETS (In millions, except share and per share amounts) (Unaudited)

| Pension and postretirement obligations, net       88       91         Long-term debt, net of current maturities       903       936         Non-recourse debt       765       776         Total liabilities       4,203       4,185         Commitments and contingencies       —       18         Redeemable noncontrolling interest       —       18         Stockholders' equity:       —       6       6         Common stock — authorized 800,000,000 shares of \$.01 par value; issued shares — 614,166,542 at June 30,       6       6         Additional paid-in capital       2,691       2,711         Accumulated other comprehensive loss       (67)       (78)         Accumulated deficit       (220)       (273)         Treasury stock, at cost — 59,713,205 shares at June 30, 2018 and 56,369,637 shares at December 30, 2017       (254)       (246)         Total stockholders' equity       2,156       2,120   |   | June 30,<br>2018 | December 30,<br>2017 |
|--|---|------------------|----------------------|
| Cash and cash equivalents         \$ 622           Receivables, net         905         931           Inventories         1,122         1,093           Prepaid expenses and other current assets         14         86           Current assets of discontinued operations         -         139           Total current assets         2,916         2,871           Property and equipment, net         722         725           Goodwill         881         881           Other intangible assets, net         438         448           Timber notes receivable         85         683           Offerer assets         290         305           Other assets         290         305           Other assets         259         260           Other assets         259         260           Total current liabilities         81         81           Total assets         81         80           Accrued expenses and other current liabilities         953         966           Income taxes apayable         4         5           Accrued expenses and other current liabilities         95         96           Current liabilities of discontinued operations         97         96 <t< th=""><th>ASSETS</th><th></th><th></th></t<>   | ASSETS  |                  |                      |
| Receivables, net         905         31           Inventories         1,122         1,030           Prepaid expenses and other current assets         142         86           Current assets of discontinued operations         2,916         2,87           Properly and equipment, net         722         725           Goodwill         881         581           Other intangible assets, net         438         448           Timber notes receivable         853         863           Deferred income taxes         259         305           Other assets         259         260           Total assets         259         260           Total assets SCUTTY         552         252           LIBBLITIES AND STOCKHOLDERS' EQUITY         552         252           Urrent liabilities         51,066         892           Accrued expenses and other current liabilities         953         968           Accrued expenses and other current liabilities         953         968           Current liabilities of discontinued operations         97         96           Current liabilities of discontinued operations         21         93           Poefferred icome taxes and other long-term liabilities         27         336  |   |                  |                      |
| Inventories         1,122         1,093           Prepaid expenses and other current assets         142         86           Current assets of discontinued operations         2,916         2,871           Total current assets         2,916         2,871           Property and equipment, net         722         725           Goodwill         881         581           Other intangible assets, net         833         683           Timber notes receivable         83         683           Deferred income taxes         290         305           Other sasets         639         260           Total assets         5639         2630           LABILITIES AND STOCKHOLDERS' EQUITY           Track accurate spayable         51,066         882           Accrued expenses and other current liabilities         95         96           Accured expenses and other current liabilities         95         96           Income taxes payable         51,066         51         56           Accured borrent borrowings and current maturities of long-term debt         97         96           Total current liabilities         327         336           Pension and postretirement obligations, net         88         9   | Cash and cash equivalents   | \$ 747           | \$ 622               |
| Prepaid expenses and other current assets of Current assets of discontinued operations         142         86           Current assets of discontinued operations         2,916         2,871           Property and equipment, net         722         725           Goodwill         488         451           Other intangible assets, net         488         484           Timber notes receivable         483         863           Deferred income taxes         290         305           Other assets         259         260           Total assets         56,359         56,329           LIXIBILITIES AND STOCKHOLDERS' EQUITY         VICTURE disblittistist         75         66           Current liabilities         95         96         89           Accrued expenses and other current liabilities         95         96           Income taxes payable         97         96           Income taxes payable and current maturities of long-term debt         97         96           Outrent liabilities of discontinued operations         97         96           Current liabilities of discontinued operations         210         2,04           Deferred income taxes and other long-term liabilities         210         2,04           Pong-term debt, net of current matu  | Receivables, net  | 905              | 931                  |
| Current assets of discontinued operations         —         1.39           Total current assets         2,915         2,871           Property and equipment, net         881         851           Other intangible assets, net         438         448           Timber notes receivable         853         863           Defered income taxes         290         305           Other assets         250         502           Total assets         853         863           BLILITIES AND STOCKHOLDERS' EQUITY         81,066         892           Taxed accounts payable         \$1,066         892           Accrued expenses and other current liabilities         95         96           Income taxes payable         97         96           Current liabilities of discontinued operations         97         96           Current liabilities of discontinued operations         2         67           Total current liabilities         2,10         2,40           Deferred income taxes and other long-term liabilities         2,10         2,40           Total current liabilities         6         6         6           Inonjecture to the properties of th                                    | Inventories   | 1,122            | 1,093                |
| Total current assets         2,916         2,871           Property and equipment, net         722         2725         2726         2725         2725         2726         2725         2726         2725         2726         2726         2726         2726         2726         2726         2726         2726         2726         2726         2726         2726         2726         2726         2726         2726         2727         2726         2727         2726         2727         2726         2727         2726         2727         2726         2727         2726         2727         2726         2727         2726         2727         2726         2727         2726         2727         2726         2727         2726 </td <td>Prepaid expenses and other current assets</td> <td>142</td> <td>86</td>                   | Prepaid expenses and other current assets   | 142              | 86                   |
| Property and equipment, net         722         725           Goodwill         881         851           Other intangible assets, net         438         448           Timber notes receivable         853         863           Deferred income taxes         290         305           Other assets         56,359         56,329           Color Total assets         56,369         68,329           LABILITIES AND STOCKHOLDERS' EQUITY           Trade accounts payable         \$1,066         \$82           Accrued expenses and other current liabilities         953         966           Income taxes payable         4         5           Accrued expenses and other current liabilities         953         966           Short-term borrowings and current maturities of long-term debt         97         96           Current liabilities of discontinued operations         2,10         2,04           Deferred income taxes and other long-term liabilities         32         336           Position and postretirement obligations, net         8         91           Long-term debt, net of current maturities         4         15           Non-records debt         765         765         765           Total liabilit   | Current assets of discontinued operations   | _                | 139                  |
| Goodwill         881         851           Other intangible assets, net         438         448           Timber notes receivable         853         863           Defered income taxes         290         305           Other assets         259         250           Total assets         8633         8633           LIABILITIES AND STOCKHOLDERS' EQUITY           Trade accounts payable         \$1,066         \$82           Accrued expenses and other current liabilities         953         986           Income taxes payable         4         5           Short-term borrowings and current mutrities of long-term debt         97         96           Current liabilities of discontinued operations         2,10         2,046           Current liabilities of discontinued operations         2,120         2,046           Deferred income taxes and other long-term liabilities         327         336           Deferred income taxes and other long-term liabilities         903         936           Non-course debt, net of current maturities         4         91           Nong-term debt, net of current maturities         4         18           Non-course debt, net of current maturities         4         18           Total liabi  | Total current assets  | 2,916            | 2,871                |
| Goodwill         881         851           Other intangible assets, net         438         448           Timber notes receivable         853         863           Deferred income taxes         290         305           Other assets         56,359         \$6,359           Total assets         56,359         \$6,359           LABILITIES AND STOCKHOLDERS' EQUITY           Target accounts payable         \$1,066         \$892           Accrued expenses and other current liabilities         953         986           Income taxes payable         4         5           Accrued expenses and other current liabilities         953         986           Income taxes payable accruent income taxes payable accruent income taxes payable and turrent maturities of long-term debt         97         96           Current liabilities of discontinued operations         2         67           Total current liabilities         327         336           Pension and postretirement obligations, net         327         336           Pension and postretirement obligations, net         4         90         36           Non-course debt, net of current maturities         4         4         18           Total liabilities         4         2   | Property and equipment, net   | 722              | 725                  |
| Timber notes receivable         853         863           Defined income taxes         290         305           Other assets         259         260           Total assets         6,359         5,332           LABILITIES AND STOCKHOLDERS' EQUITY           Trade accounts payable         \$1,066         \$892           Accrued expenses and other current liabilities         953         968           Income taxes payable         4         5           Short-term borrowings and current maturities of long-term debt         97         96           Current liabilities of discontinued operations         -         67           Total current liabilities         3,10         2,10           Defined income taxes and other long-term liabilities         3,27         336           Pension and postretirement obligations, net         903         936           Long-term debt, net of current maturities         903         936           Non-recourse debt         765         776           Total liabilities         -         18           Commitments and contingencies         -         18           Redeemable noncontrolling interest         -         18           Stockholders' equity         -         6  |   | 881              | 851                  |
| Timber notes receivable         853         863           Defined income taxes         259         260           Other assets         56.359         \$6.359           Total assets         65.359         \$6.329           LABILITIES AND STOCKHOLDERS' EQUITY           Trade accounts payable         \$106         \$892           Accrued expenses and other current liabilities         953         968           Income taxes payable         4         5           Short-term borrowings and current maturities of long-term debt         97         96           Current liabilities         2,120         2,046           Person and postretirement obligations, net         327         336           Pension and postretirement obligations, net         88         91           Long-term debt, net of current maturities         903         936           Non-recourse debt         765         776           Total liabilities         -         18           Stockholders' equity         -         18           Comminents and contingencies         -         18           Redeemable noncontrolling interest         -         18           Stockholders' equity         -         6         6  | Other intangible assets, net  | 438              | 448                  |
| Other assets         259         260           Total assets         \$6,339         \$6,329           EXPRINTIFIES AND STOCKHOLDERS' EQUITY           Urrent liabilities           Tage accounts payable         \$1,066         \$892           Accrued expenses and other current liabilities         953         966           Income taxes payable         4         5           Short-term borrowings and current maturities of long-term debt         97         966           Current liabilities of discontinued operations          67           Total current liabilities         327         336           Person for fundamentaxes and other long-term liabilities         327         336           Pension and postretirement obligations, net         8         91           Long-term debt, net of current maturities         903         936           Non-recourse debt         76         76           Total liabilities          18           Septembers and contingencies          18           Redeemable noncontrolling interest          18           Stockholders' equity:          18           2018 and 610,353,994 at December 30, 2017         6         6 </td <td></td> <td>853</td> <td>863</td>   |   | 853              | 863                  |
| Total assets         \$6,323         \$6,323           LIABILITIES AND STOCKHOLDERS' EQUITY           Trade accounts payable         \$1,066         \$820           Accrued expenses and other current liabilities         953         986           Income taxes payable         4         5           Short-term borrowings and current maturities of long-term debt         97         96           Current liabilities of discontinued operations         2,100         2,046           Total current liabilities         3,27         336           Peferred income taxes and other long-term liabilities         327         336           Peferred income taxes and other long-term liabilities         903         936           Pon-ecourse debt         96         97         96           Non-recourse debt, net of current maturities         903         936           Non-recourse debt         765         765         76           Total liabilities         2,020         4,203         4,185           Scommitments and contingencies         2         2         2           Redeemable noncontrolling interest         5         76         6           Scokholders'         6         6         6         6         6  | Deferred income taxes   | 290              | 305                  |
| Carrent liabilities  | Other assets  | 259              | 260                  |
| Current liabilities:         \$1,066         \$892           Accrued expenses and other current liabilities         953         986           Income taxes payable         4         5           Short-term borrowings and current maturities of long-term debt         97         96           Current liabilities of discontinued operations          67           Total current liabilities         2,120         2,046           Deferred income taxes and other long-term liabilities         327         336           Pension and postretirement obligations, net         88         91           Long-term debt, net of current maturities         93         936           Non-recourse debt         765         776           Total liabilities         4,203         4,185           Commitments and contingencies          18           Redeemable noncontrolling interest         5         76           Stockholders' equity         6         6           Common stock — authorized 800,000,000 shares of \$.01 par value; issued shares — 614,166,542 at June 30, 201         2,711           Accumulated other comprehensive los         (67)         (78           Accumulated other comprehensive los         (67)         (78           Accumulated deficit         (20)   | Total assets  | \$6,359          | \$ 6,323             |
| Current liabilities:         \$1,066         \$892           Accrued expenses and other current liabilities         953         986           Income taxes payable         4         5           Short-term borrowings and current maturities of long-term debt         97         96           Current liabilities of discontinued operations          67           Total current liabilities         2,120         2,046           Deferred income taxes and other long-term liabilities         327         336           Pension and postretirement obligations, net         88         91           Long-term debt, net of current maturities         93         936           Non-recourse debt         765         776           Total liabilities         4,203         4,185           Commitments and contingencies          18           Redeemable noncontrolling interest         5         76           Stockholders' equity         6         6           Common stock — authorized 800,000,000 shares of \$.01 par value; issued shares — 614,166,542 at June 30, 201         2,711           Accumulated other comprehensive los         (67)         (78           Accumulated other comprehensive los         (67)         (78           Accumulated deficit         (20)   | LIABILITIES AND STOCKHOLDERS' EQUITY  |                  |                      |
| Accrued expenses and other current liabilities         953         986           Income taxes payable         4         5           Short-term borrowings and current maturities of long-term debt         97         96           Current liabilities of discontinued operations          67           Total current liabilities         2,120         2,046           Deferred income taxes and other long-term liabilities         327         336           Pension and postretirement obligations, net         88         91           Long-term debt, net of current maturities         903         936           Non-recourse debt         765         776           Total liabilities         -         18           Commitments and contingencies         Redeemable noncontrolling interest         -         18           Stockholders' equity:         -         18           Common stock — authorized 800,000,000 shares of \$.01 par value; issued shares — 614,166,542 at June 30, 2018 and 610,353,994 at December 30, 2017         6         6           Additional paid-in capital         2,691         2,711           Accumulated other comprehensive loss         (67)         (78)           Accumulated deficit         (220)         (273)           Treasury stock, at cost — 59,713,205 shares at June 30, 2018 and 56,36  |   |                  |                      |
| Accrued expenses and other current liabilities         953         986           Income taxes payable         4         5           Short-term borrowings and current maturities of long-term debt         97         96           Current liabilities of discontinued operations          67           Total current liabilities         2,120         2,046           Deferred income taxes and other long-term liabilities         327         336           Pension and postretirement obligations, net         88         91           Long-term debt, net of current maturities         903         936           Non-recourse debt         765         776           Total liabilities         -         18           Commitments and contingencies         8         1           Redeemable noncontrolling interest         -         18           Stockholders' equity:         -         18           Common stock — authorized 800,000,000 shares of \$.01 par value; issued shares — 614,166,542 at June 30, 2018 and 610,353,994 at December 30, 2017         6         6           Additional paid-in capital         2,691         2,711           Accumulated other comprehensive loss         (67)         (78           Accumulated deficit         (220)         (273)           Treasury stock                                     | Trade accounts payable  | \$1,066          | \$ 892               |
| Income taxes payable         4         5           Short-term borrowings and current maturities of long-term debt         97         96           Current liabilities of discontinued operations         —         67           Total current liabilities         2,120         2,046           Deferred income taxes and other long-term liabilities         327         336           Deferred het, net of current maturities         98         91           Long-term debt, net of current maturities         903         936           Non-recourse debt         765         776           Total liabilities         4,203         4,185           Commitments and contingencies         —         18           Redeemable noncontrolling interest         —         18           Stockholders' equity:         —         18           Common stock — authorized 800,000,000 shares of \$.01 par value; issued shares — 614,166,542 at June 30, 2018 and 610,353,994 at December 30, 2017         6         6           Additional paid-in capital         2,691         2,711           Accumulated other comprehensive loss         (67)         (78)           Accumulated deficit         (220)         (273)           Treasury stock, at cost — 59,713,205 shares at June 30, 2018 and 56,369,637 shares at December 30, 2017         (254) |   |                  | 986                  |
| Short-term borrowings and current maturities of long-term debt         97         96           Current liabilities of discontinued operations         —         67           Total current liabilities         2,120         2,046           Deferred income taxes and other long-term liabilities         327         336           Pension and postretirement obligations, net         88         91           Long-term debt, net of current maturities         903         936           Non-recourse debt         765         776           Total liabilities         4,203         4,185           Commitments and contingencies         —         18           Redeemable noncontrolling interest         —         18           Stockholders' equity:         —         18           Common stock — authorized 800,000,000 shares of \$.01 par value; issued shares — 614,166,542 at June 30,         6         6           Additional paid-in capital         2,691         2,711           Accumulated other comprehensive loss         (67)         (78           Accumulated deficit         (220)         (273)           Treasury stock, at cost — 59,713,205 shares at June 30, 2018 and 56,369,637 shares at December 30, 2017         (254)         (246)           Total stockholders' equity         2,156         2,126            |   | 4                | 5                    |
| Total current liabilities         2,120         2,046           Deferred income taxes and other long-term liabilities         327         336           Pension and postretirement obligations, net         88         91           Long-term debt, net of current maturities         903         936           Non-recourse debt         765         776           Total liabilities         4,203         4,185           Commitments and contingencies         —         18           Redeemable noncontrolling interest         —         18           Stockholders' equity:         —         18           Common stock — authorized 800,000,000 shares of \$.01 par value; issued shares — 614,166,542 at June 30,         —         6           Additional paid-in capital         2,691         2,711           Accumulated other comprehensive loss         (67)         (78)           Accumulated deficit         (220)         (273)           Treasury stock, at cost — 59,713,205 shares at June 30, 2018 and 56,369,637 shares at December 30, 2017         (254)         (246)           Total stockholders' equity         2,156         2,120  |   | 97               | 96                   |
| Deferred income taxes and other long-term liabilities       327       336         Pension and postretirement obligations, net       88       91         Long-term debt, net of current maturities       903       936         Non-recourse debt       765       776         Total liabilities       4,203       4,185         Commitments and contingencies       —       18         Redeemable noncontrolling interest       —       18         Stockholders' equity:       —       18         Common stock — authorized 800,000,000 shares of \$.01 par value; issued shares — 614,166,542 at June 30, 2018 and 610,353,994 at December 30, 2017       6       6         Additional paid-in capital       2,691       2,711         Accumulated other comprehensive loss       (67)       (78)         Accumulated deficit       (220)       (273)         Treasury stock, at cost — 59,713,205 shares at June 30, 2018 and 56,369,637 shares at December 30, 2017       (254)       (246)         Total stockholders' equity       2,156       2,120  | Current liabilities of discontinued operations  | _                | 67                   |
| Pension and postretirement obligations, net       88       91         Long-term debt, net of current maturities       903       936         Non-recourse debt       765       776         Total liabilities       4,203       4,185         Commitments and contingencies       —       18         Redeemable noncontrolling interest       —       18         Stockholders' equity:       —       6       6         Common stock — authorized 800,000,000 shares of \$.01 par value; issued shares — 614,166,542 at June 30,       6       6         Additional paid-in capital       2,691       2,711         Accumulated other comprehensive loss       (67)       (78)         Accumulated deficit       (220)       (273)         Treasury stock, at cost — 59,713,205 shares at June 30, 2018 and 56,369,637 shares at December 30, 2017       (254)       (246)         Total stockholders' equity       2,156       2,120   | Total current liabilities   | 2,120            | 2,046                |
| Long-term debt, net of current maturities       903       936         Non-recourse debt       765       776         Total liabilities       4,203       4,185         Commitments and contingencies         Redeemable noncontrolling interest       —       18         Stockholders' equity:         Common stock — authorized 800,000,000 shares of \$.01 par value; issued shares — 614,166,542 at June 30,       6       6         Additional paid-in capital       2,691       2,711         Accumulated other comprehensive loss       (67)       (78)         Accumulated deficit       (220)       (273)         Treasury stock, at cost — 59,713,205 shares at June 30, 2018 and 56,369,637 shares at December 30, 2017       (254)       (246)         Total stockholders' equity       2,156       2,120  | Deferred income taxes and other long-term liabilities   | 327              | 336                  |
| Non-recourse debt         765         776           Total liabilities         4,203         4,185           Commitments and contingencies         -         18           Redeemable noncontrolling interest         -         18           Stockholders' equity:         -         6         6           Common stock — authorized 800,000,000 shares of \$.01 par value; issued shares — 614,166,542 at June 30, 2018 and 610,353,994 at December 30, 2017         6         6         6           Additional paid-in capital         2,691         2,711         2,691         2,711         Accumulated other comprehensive loss         (67)         (78)         (78)         (78)         Accumulated deficit         (220)         (273)         (78)   | Pension and postretirement obligations, net   | 88               | 91                   |
| Total liabilities 4,203 4,185  Commitments and contingencies  Redeemable noncontrolling interest — 18  Stockholders' equity:  Common stock — authorized 800,000,000 shares of \$.01 par value; issued shares — 614,166,542 at June 30, 2018 and 610,353,994 at December 30, 2017 — 6 — 6  Additional paid-in capital — 2,691 2,711  Accumulated other comprehensive loss — (67) — (78)  Accumulated deficit — (220) — (273)  Treasury stock, at cost — 59,713,205 shares at June 30, 2018 and 56,369,637 shares at December 30, 2017 — (254) — (246)  Total stockholders' equity — 2,156 — 2,120   | Long-term debt, net of current maturities   | 903              | 936                  |
| Commitments and contingencies  Redeemable noncontrolling interest — 18  Stockholders' equity:  Common stock — authorized 800,000,000 shares of \$.01 par value; issued shares — 614,166,542 at June 30, 2018 and 610,353,994 at December 30, 2017 6 6 Additional paid-in capital 2,691 2,711 Accumulated other comprehensive loss (67) (78) Accumulated deficit (220) (273) Treasury stock, at cost — 59,713,205 shares at June 30, 2018 and 56,369,637 shares at December 30, 2017 (254) (246) Total stockholders' equity 2,156 2,120   | Non-recourse debt   | 765              | 776                  |
| Redeemable noncontrolling interest       —       18         Stockholders' equity:       Common stock — authorized 800,000,000 shares of \$.01 par value; issued shares — 614,166,542 at June 30, 2018 and 610,353,994 at December 30, 2017       6       6         Additional paid-in capital       2,691       2,711         Accumulated other comprehensive loss       (67)       (78)         Accumulated deficit       (220)       (273)         Treasury stock, at cost — 59,713,205 shares at June 30, 2018 and 56,369,637 shares at December 30, 2017       (254)       (246)         Total stockholders' equity       2,156       2,120  | Total liabilities   | 4,203            | 4,185                |
| Redeemable noncontrolling interest       —       18         Stockholders' equity:       Common stock — authorized 800,000,000 shares of \$.01 par value; issued shares — 614,166,542 at June 30, 2018 and 610,353,994 at December 30, 2017       6       6         Additional paid-in capital       2,691       2,711         Accumulated other comprehensive loss       (67)       (78)         Accumulated deficit       (220)       (273)         Treasury stock, at cost — 59,713,205 shares at June 30, 2018 and 56,369,637 shares at December 30, 2017       (254)       (246)         Total stockholders' equity       2,156       2,120  | Commitments and contingencies   |                  |                      |
| Stockholders' equity:         Common stock — authorized 800,000,000 shares of \$.01 par value; issued shares — 614,166,542 at June 30,         2018 and 610,353,994 at December 30, 2017       6       6         Additional paid-in capital       2,691       2,711         Accumulated other comprehensive loss       (67)       (78)         Accumulated deficit       (220)       (273)         Treasury stock, at cost — 59,713,205 shares at June 30, 2018 and 56,369,637 shares at December 30, 2017       (254)       (246)         Total stockholders' equity       2,156       2,120  |   | _                | 18                   |
| Common stock — authorized 800,000,000 shares of \$.01 par value; issued shares — 614,166,542 at June 30, 2018 and 610,353,994 at December 30, 2017       6       6         Additional paid-in capital       2,691       2,711         Accumulated other comprehensive loss       (67)       (78)         Accumulated deficit       (220)       (273)         Treasury stock, at cost — 59,713,205 shares at June 30, 2018 and 56,369,637 shares at December 30, 2017       (254)       (246)         Total stockholders' equity       2,156       2,120  |   |                  |                      |
| 2018 and 610,353,994 at December 30, 2017       6       6         Additional paid-in capital       2,691       2,711         Accumulated other comprehensive loss       (67)       (78)         Accumulated deficit       (220)       (273)         Treasury stock, at cost — 59,713,205 shares at June 30, 2018 and 56,369,637 shares at December 30, 2017       (254)       (246)         Total stockholders' equity       2,156       2,120   |   |                  |                      |
| Additional paid-in capital       2,691       2,711         Accumulated other comprehensive loss       (67)       (78)         Accumulated deficit       (220)       (273)         Treasury stock, at cost — 59,713,205 shares at June 30, 2018 and 56,369,637 shares at December 30, 2017       (254)       (246)         Total stockholders' equity       2,156       2,120   |   | 6                | 6                    |
| Accumulated other comprehensive loss (67) (78) Accumulated deficit (220) (273) Treasury stock, at cost — 59,713,205 shares at June 30, 2018 and 56,369,637 shares at December 30, 2017 (254) (246) Total stockholders' equity 2,156 2,120  |   |                  |                      |
| Accumulated deficit       (220)       (273)         Treasury stock, at cost — 59,713,205 shares at June 30, 2018 and 56,369,637 shares at December 30, 2017       (254)       (246)         Total stockholders' equity       2,156       2,120   |   | (67)             | (78)                 |
| Treasury stock, at cost — 59,713,205 shares at June 30, 2018 and 56,369,637 shares at December 30, 2017       (254)       (246)         Total stockholders' equity       2,156       2,120   | -   |                  |                      |
| Total stockholders' equity 2,156 2,120   | Treasury stock, at cost — 59,713,205 shares at June 30, 2018 and 56,369,637 shares at December 30, 2017 | ` /              | , ,                  |
| <u> </u>   |   |                  |                      |
|  | Total liabilities, redeemable noncontrolling interest and stockholders' equity                          | \$6,359          |                      |

## OFFICE DEPOT, INC. CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (In millions) (Unaudited)

|   | 26 Week          | s Ended         |
|---|------------------|-----------------|
|   | June 30,<br>2018 | July 1,<br>2017 |
| Cash flows from operating activities of continuing operations:                        |                  | 2017            |
| Net income  | \$ 57            | \$ 140          |
| Income from discontinued operations, net of tax                                       | 5                | 45              |
| Net income from continuing operations   | 52               | 95              |
| Adjustments to reconcile net income to net cash provided by operating activities:     |                  |                 |
| Depreciation and amortization   | 98               | 79              |
| Charges for losses on inventories and receivables                                     | 18               | 35              |
| Asset impairments   | _                | 1               |
| Compensation expense for share-based payments   | 13               | 17              |
| Deferred income taxes and deferred tax asset valuation allowances                     | 25               | 42              |
| Changes in working capital and other  | 45               | (154)           |
| Net cash provided by operating activities of continuing operations                    | 251              | 115             |
| Cash flows from investing activities of continuing operations:                        |                  |                 |
| Capital expenditures  | (74)             | (55)            |
| Businesses acquired, net of cash acquired   | (30)             | _               |
| Proceeds from disposition of assets and other   | 2                | 33              |
| Net cash used in investing activities of continuing operations                        | (102)            | (22)            |
| Cash flows from financing activities of continuing operations:                        |                  |                 |
| Net payments on long and short-term borrowings  | (51)             | (15)            |
| Debt related fees   | (1)              |                 |
| Cash dividends on common stock  | (28)             | (26)            |
| Share purchases for taxes, net of proceeds from employee share-based transactions     | (3)              | (14)            |
| Repurchase of common stock for treasury   | (8)              | (17)            |
| Acquisition of noncontrolling interest  | (18)             | _               |
| Other financing activities  | 2                |                 |
| Net cash used in financing activities of continuing operations                        | (107)            | (72)            |
| Cash flows from discontinued operations:  |                  |                 |
| Operating activities of discontinued operations                                       | 11               | 21              |
| Investing activities of discontinued operations                                       | 63               | (26)            |
| Financing activities of discontinued operations                                       |                  | (8)             |
| Net cash provided by (used in) discontinued operations                                | 74               | (13)            |
| Effect of exchange rate changes on cash and cash equivalents                          | (5)              | 5               |
| Net increase in cash and cash equivalents   | 111              | 13              |
| Cash, cash equivalents and restricted cash at beginning of period                     | 639              | 807             |
| Cash, cash equivalents and restricted cash at end of period-total                     | 750              | 820             |
| Cash and cash equivalents of discontinued operations                                  | _                | (57)            |
| Cash, cash equivalents and restricted cash at end of the period-continuing operations | \$ 750           | \$ 763          |

### OFFICE DEPOT, INC. GAAP to Non-GAAP Reconciliations (Unaudited)

We report our results in accordance with accounting principles generally accepted in the United States ("GAAP"). We also review certain financial measures excluding impacts of transactions that are not related to our core operations ("non-GAAP"). Management believes that the presentation of these non-GAAP financial measures enhances the ability of its investors to analyze trends in its business and provides a means to compare periods that may be affected by various items that might obscure trends or developments in its business. Management uses both GAAP and non-GAAP measures to assist in making business decisions and assessing overall performance. Non-GAAP measures help to evaluate programs and activities that are intended to attract and satisfy customers, separate from expenses and credits directly associated with Merger, restructuring, and certain similar items. Certain non-GAAP measures are also used for short and long-term incentive programs.

Our measurement of these non-GAAP financial measures may be different from similarly titled financial measures used by others and therefore may not be comparable. These non-GAAP financial measures should not be considered superior to the GAAP measures, but only to clarify some information and assist the reader. We have included reconciliations of this information to the most comparable GAAP measures in the tables included within this material.

The Company's outlook for 2018 adjusted operating income excludes charges or credits not indicative of our core operations, which may include but not be limited to merger integration expenses, restructuring charges, asset impairments, and other significant items that currently cannot be predicted. The exact amount of these charges or credits are not currently determinable, but may be significant. Accordingly, the company is unable to provide a reconciliation to an equivalent operating income outlook for 2018.

(In millions, except per share amounts)

| Q2 2018   | Reporte<br>(GAAP |         | Ch | Less:<br>arges &<br>credits | ljusted<br>1-GAAP) | % of<br>Sales |
|---|------------------|---------|----|-----------------------------|--------------------|---------------|
| Selling, general and administrative expenses                    | \$ 53            | 4 20.3% | \$ | 1                           | \$<br>533          | 20.3%         |
| Assets impairments  | \$ —             | — %     | \$ | _                           | \$<br>_            | — %           |
| Merger, restructuring, and other operating expenses, net        | \$ 1             | 4 0.5%  | \$ | 14                          | \$<br>_            | — %           |
| Operating income (loss)   | \$ 4             | 8 1.8%  | \$ | (15)                        | \$<br>63           | 2.4%          |
| Income tax expense (benefit)                                    | \$               | 9 0.3%  | \$ | (4)                         | \$<br>13           | 0.5%          |
| Net income (loss) from continuing operations                    | \$ 1             | 9 0.7%  | \$ | (11)                        | \$<br>30           | 1.1%          |
| Earnings (loss) per share continuing operations (most dilutive) | \$ 0.0           | 3       | \$ | (0.02)                      | \$<br>0.05         |               |

|   |           |        |       |     | Less:   |      |         |       |
|---|-----------|--------|-------|-----|---------|------|---------|-------|
| 03.3047   |           | ported | % of  |     | arges & |      | ljusted | % of  |
| Q2 2017   | <u>((</u> | GAAP)  | Sales | _ ( | redits  | (Nor | ı-GAAP) | Sales |
| Selling, general and administrative expenses                      | \$        | 483    | 20.4% | \$  | 1       | \$   | 482     | 20.4% |
| Assets impairments  | \$        | 1      | 0.0%  | \$  | 1       | \$   | _       | — %   |
| Merger, restructuring, and other operating (income) expenses, net | \$        | 20     | 0.8%  | \$  | 20      | \$   | _       | — %   |
| Operating income  | \$        | 41     | 1.7%  | \$  | (22)    | \$   | 63      | 2.7%  |
| Income tax expense (benefit)                                      | \$        | 14     | 0.6%  | \$  | (9)     | \$   | 23      | 1.0%  |
| Net income from continuing operations                             | \$        | 21     | 0.9%  | \$  | (13)    | \$   | 34      | 1.4%  |
| Earnings per share continuing operations (most dilutive)          | \$        | 0.04   |       | \$  | (0.02)  | \$   | 0.06    |       |

## OFFICE DEPOT, INC. GAAP to Non-GAAP Reconciliations (Unaudited)

| <u>YTD 2018</u>   | Reported<br>(GAAP) | % of<br>Sales | Less: Charges & Credits |        | Adjusted<br>(Non-GAAP) |       | % of<br>Sales |
|---|--------------------|---------------|-------------------------|--------|------------------------|-------|---------------|
| Selling, general and administrative expenses                    | \$ 1,107           | 20.3%         | \$                      |        | \$                     | 1,107 | 20.3%         |
| Assets impairments  | \$ —               | — %           | \$                      | _      | \$                     | _     | — %           |
| Merger, restructuring, and other operating expenses, net        | \$ 31              | 0.6%          | \$                      | 31     | \$                     | _     | — %           |
| Operating income (loss)   | \$ 125             | 2.3%          | \$                      | (31)   | \$                     | 156   | 2.9%          |
| Income tax expense (benefit)                                    | \$ 31              | 0.6%          | \$                      | (8)    | \$                     | 39    | 0.7%          |
| Net income (loss) from continuing operations                    | \$ 52              | 1.0%          | \$                      | (23)   | \$                     | 75    | 1.4%          |
| Earnings (loss) per share continuing operations (most dilutive) | \$ 0.09            |               | \$                      | (0.04) | \$                     | 0.13  |               |

| YTD 2017  | ported<br>AAP) | % of<br>Sales | Cha | arges &<br>redits | djusted<br>n-GAAP) | % of<br>Sales |
|---|----------------|---------------|-----|-------------------|--------------------|---------------|
| Selling, general and administrative expenses                      | \$<br>1,014    | 20.1%         | \$  | 5                 | \$<br>1,009        | 20.0%         |
| Assets impairments  | \$<br>1        | 0.0%          | \$  | 1                 | \$<br>_            | — %           |
| Merger, restructuring, and other operating (income) expenses, net | \$<br>40       | 0.8%          | \$  | 40                | \$<br>_            | — %           |
| Operating income  | \$<br>165      | 3.3%          | \$  | (46)              | \$<br>212          | 4.2%          |
| Income tax expense (benefit)                                      | \$<br>61       | 1.2%          | \$  | (20)              | \$<br>81           | 1.6%          |
| Net income from continuing operations                             | \$<br>95       | 1.9%          | \$  | (26)              | \$<br>122          | 2.4%          |
| Earnings per share continuing operations (most dilutive)          | \$<br>0.18     |               | \$  | (0.05)            | \$<br>0.23         |               |

|   | 13 Weeks         | Ended           | 26 Weeks Ended   |                 |  |
|---|------------------|-----------------|------------------|-----------------|--|
| Adjusted EBITDA:                                      | June 30,<br>2018 | July 1,<br>2017 | June 30,<br>2018 | July 1,<br>2017 |  |
| Net income  | \$ 16            | \$ 24           | \$ 57            | \$ 140          |  |
| Discontinued operations, net of tax                   | 3                | (3)             | (5)              | (45)            |  |
| Net income from continuing operations                 | 19               | 21              | 52               | 95              |  |
| Income tax expense                                    | 9                | 14              | 31               | 61              |  |
| Income from continuing operations before income taxes | 28               | 35              | 83               | 156             |  |
| Add (subtract)  |                  |                 |                  |                 |  |
| Interest income                                       | (6)              | (6)             | (12)             | (12)            |  |
| Interest expense                                      | 31               | 14              | 60               | 27              |  |
| Depreciation and amortization                         | 47               | 39              | 98               | 79              |  |
| Charges and credits, pretax                           | 15               | 22              | 31               | 46              |  |
| Adjusted EBITDA                                       | \$ 115           | \$ 104          | \$ 260           | \$ 296          |  |
|   |                  |                 |                  |                 |  |

Amounts may not foot due to rounding Note: The company has released a majority of its deferred tax asset valuation allowances in the U.S. for GAAP purposes. The non-GAAP tax calculation removed the U.S. valuation allowances in the first quarter of 2015 because of the cumulative income on a non-GAAP basis.

#### OFFICE DEPOT, INC. Store Statistics (Unaudited)

|   | Q2<br>2018 | YTD<br>2018 |
|---|------------|-------------|
| Retail Division:                                |            |             |
| Stores opened                                   | _          | _           |
| Stores closed                                   | 2          | 4           |
| Total retail stores (U.S.)                      | 1,374      | _           |
| Total square footage (in millions)              | 30.9       | _           |
| Average square footage per store (in thousands) | 22.5       | _           |



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### OFFICE DEPOT DECLARES QUARTERLY CASH DIVIDEND OF \$0.025 PER SHARE

**Boca Raton, Fla. August 7, 2018** – Office Depot, Inc. (NASDAQ: ODP), a leading omni-channel provider of business services, products and technology, today announced that its Board of Directors declared a dividend of \$0.025 per share (\$0.10 per share on an annualized basis) on the common stock of the Company. The dividend is payable on September 14, 2018, to shareholders of record at the close of business on August 24, 2018.

#### **About Office Depot, Inc.**

Office Depot, Inc. (NASDAQ:ODP) is a leading provider of business services and supplies, products and technology solutions through its fully integrated omni-channel platform of approximately 1,400 stores, online presence, and dedicated sales professionals and technicians to small, medium and enterprise businesses. Through its banner brands Office Depot®, OfficeMax®, CompuCom® and Grand&Toy®, the company offers its customers the tools and resources they need to focus on their passion of starting, growing and running their business. For more information, visit officedepot.com, download the Office Depot app on your iPhone or Android and follow @officedepot on Facebook, Twitter and Instagram.

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#### FORWARD LOOKING STATEMENTS

This communication may contain forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. These statements or disclosures may discuss goals, intentions and expectations as to future trends, plans, events, results of operations, cash flow or financial condition, or state other information relating to, among other things, Office Depot, based on current beliefs and assumptions made by, and information currently available to, management. Forward-looking statements generally will be accompanied by words such as "anticipate," "believe," "plan," "could," "estimate," "expect," "forecast," "guidance," "outlook," "intend," "may," "possible," "potential," "predict," "project," "propose" or other similar words, phrases or expressions, or other variations of such words. These forward-looking statements are subject to various risks and uncertainties, many of which are outside of Office Depot's control. There can be no assurances that Office Depot will realize these expectations or that these beliefs will prove correct, and therefore investors and stockholders should not place undue reliance on such statements.

Factors that could cause actual results to differ materially from those in the forward-looking statements include, among other things, the risk that Office Depot is unable to transform the business into a service-driven company or that such a strategy will result in the benefits anticipated; the risk that Office Depot may not be able to realize the anticipated benefits of the CompuCom transaction due to unforeseen liabilities, future capital expenditures, expenses, indebtedness and the unanticipated loss of key customers or the inability to achieve expected revenues, synergies, cost savings or financial performance; impact of weather events on Office Depot's business; unanticipated changes in the markets for Office Depot's business segments; the inability to realize expected benefits from the disposition of the European and other international operations; fluctuations in currency exchange rates, unanticipated downturns in business relationships with customers or terms with the company's suppliers; competitive pressures on Office Depot's sales and pricing; increases in the cost of material, energy and other production costs, or unexpected costs that cannot be recouped in product pricing; the introduction of competing technology products and services; unexpected technical or marketing difficulties; unexpected claims, charges, litigation, dispute resolutions or settlement expenses; new laws, tariffs and governmental regulations. The foregoing list of factors is not exhaustive. Investors and stockholders should carefully consider the foregoing factors and the other risks and uncertainties described in Office Depot's Annual Report on Form 10-K, as amended, and Quarterly Reports on Form 10-Q filed with the U.S. Securities and Exchange Commission. Office Depot does not assume any obligation to update or revise any forward-looking statements.